



# INTEGRATING PALLIATIVE CARE INTO THE PCMH/N MODEL

## Serious Illness Conversations

# Welcome

- Thank you for attending this event. Please ensure you sign in using link in chat box.
- Disclosure information can be found on this PowerPoint presentation.
- Please make sure you attend the entire session and complete the evaluation. Evaluation will be shared at the end of session and link will be included in a follow up email.
- You will receive your CME/CE Certificate after completing the evaluation.
- Deadline for evaluation is 10 business days after training.
- We will be using Active Learning Strategies to support this assessment, such as break out sessions, polling during presentations and question and answer opportunities.
- It is important that you communicate with us that the content presented is clear, understandable and useful for you.
- Please ask questions and seek clarification whenever you have a concern.
- We need for you to share your wisdom and feedback with us.

# Requirements for Completion

- Sign in and attend entire session.
- Complete evaluation. Evaluation will be shared at the end of session and link will be included in a follow up email.
- You will receive your CME/CE Certificate after completing the evaluation.
- Deadline for evaluation is 10 business days after training.

# Disclosures

Speakers and Planners	Content Reviewers
<b>Mary Beth Billie DNP, RN-BC, CCM (Speaker and Planner)</b> No Commercial Relationships	<b>Ruth Clark RN, BSN, MPA (Content Reviewer)</b> No Commercial Relationships
<b>Thomas Dahlborg, MSHSM (Planner, Reviewer, and Executive Oversight of Mi-CCSI)</b> No Commercial Relationships	<b>Anthony Clarke, MD (Content Reviewer)</b> No Commercial Relationships
<b>Ellen Fink-Samick, MSW, LCSW, CCM, CCTP, CMHIMP, CRP, DBH-C (Speaker, Planner, Author)</b> No Commercial Relationships	<b>Lindsay Gietzen, PhD, PA-C (Content Reviewer)</b> No Commercial Relationships
<b>Virginia Hosbach, RN, MSN (Planner)</b> No Commercial Relationships	<b>Joanna Krapes, BSN, RN (Content Reviewer)</b> No Commercial Relationships
<b>Frances Jackson PhD, RN, PRP (Speaker)</b> No Commercial Relationships	<b>Rosemary Rojas, MSN, RN (Content Reviewer)</b> No Commercial Relationships
<b>Harmony Kinkle, BBA (Planner)</b> No Commercial Relationships	<b>Janet Scovel, MBA, BSN, RN, CCM (Content Reviewer)</b> No Commercial Relationships
<b>Ewa Matuszewski, BA (Speaker and Planner)</b> No Commercial Relationships	<b>David Van Winkle, MD, MBA (Content Reviewer)</b> No Commercial Relationships
<b>Carol F. Robinson DNP, MS, BSN, RN, CHPN (Speaker, Planner, Author, Reviewer)</b> No Commercial Relationships	<b>Erin Zimny, MD (Content Reviewer)</b> No Commercial Relationships
<b>Robin Schreur BS, RN, CCM (Planner)</b> No Commercial Relationships	
<b>Pauline Virro-Nic MS, MBA, PMP (Planner)</b> No Commercial Relationships	
<b>Sue Vos BSN, CCN, RN (Planner)</b> No Commercial Relationships	

# Continuing Education

## Statement of Accreditation

This activity has been planned and implemented in accordance with the accreditation requirements and policies of the Michigan State Medical Society (MSMS) through the joint providership of Practice Transformation Institute and MI-CCSI. Practice Transformation Institute is accredited by the MSMS to provide continuing medical education for physicians.

## AMA Credit Designation Statement

Practice Transformation Institute designates this live course for a maximum of 2.5 *AMA PRA Category 1 Credit(s)*<sup>TM</sup>. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

## Social Work

This course is approved by the NASW-Michigan Social Work Continuing Education Collaborative Approval # 121621-01, # CE Hours approved: 2.5

# Presenter

Mary Beth Billie, DNP, RN-BC, CCM





# Disclosure

**The organizations, or the presenters, do not have any financial interest, relationships, or other potential conflicts, with respect to the material which will be covered in this presentation.**

# Learning Objectives

- Identify factors in the US healthcare system that contribute to deficiencies in Serious Illness communication.
- Describe key SI communication concepts and strategies that can be undertaken to improve serious illness communication.
- Identify communication skills that have been demonstrated to be most applicable for Serious Illness Conversations.
- Define the components of an evidence-based Serious Illness Communication guide.
- Utilize serious illness communication skills and structured communication guide in role play.



**Erin Zimny, MD**  
*Henry Ford  
Health System*



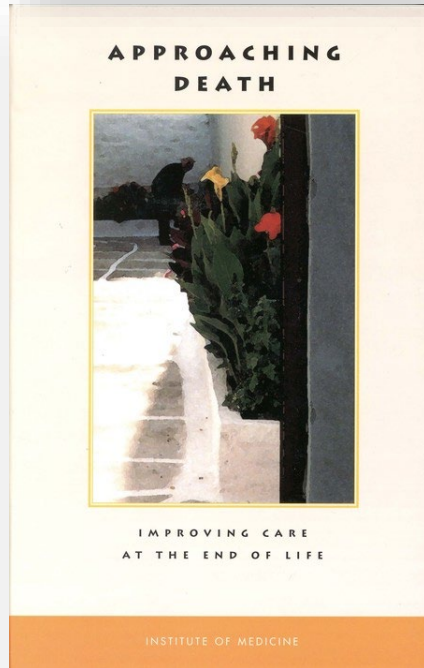
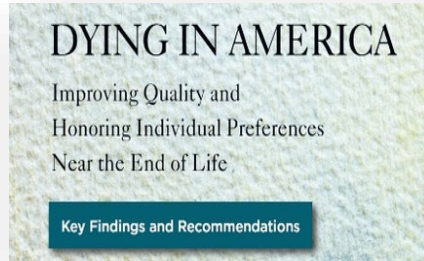
*In some respects, this century's scientific and medical advances have made **living easier and dying harder.**"*

*Report from the Field*

*Approaching Death: Improving Care at the End of Life*

*-A Report of the Institute of Medicine (IOM, 1997)*

# Institute of Medicine Reports (1998, 2014)



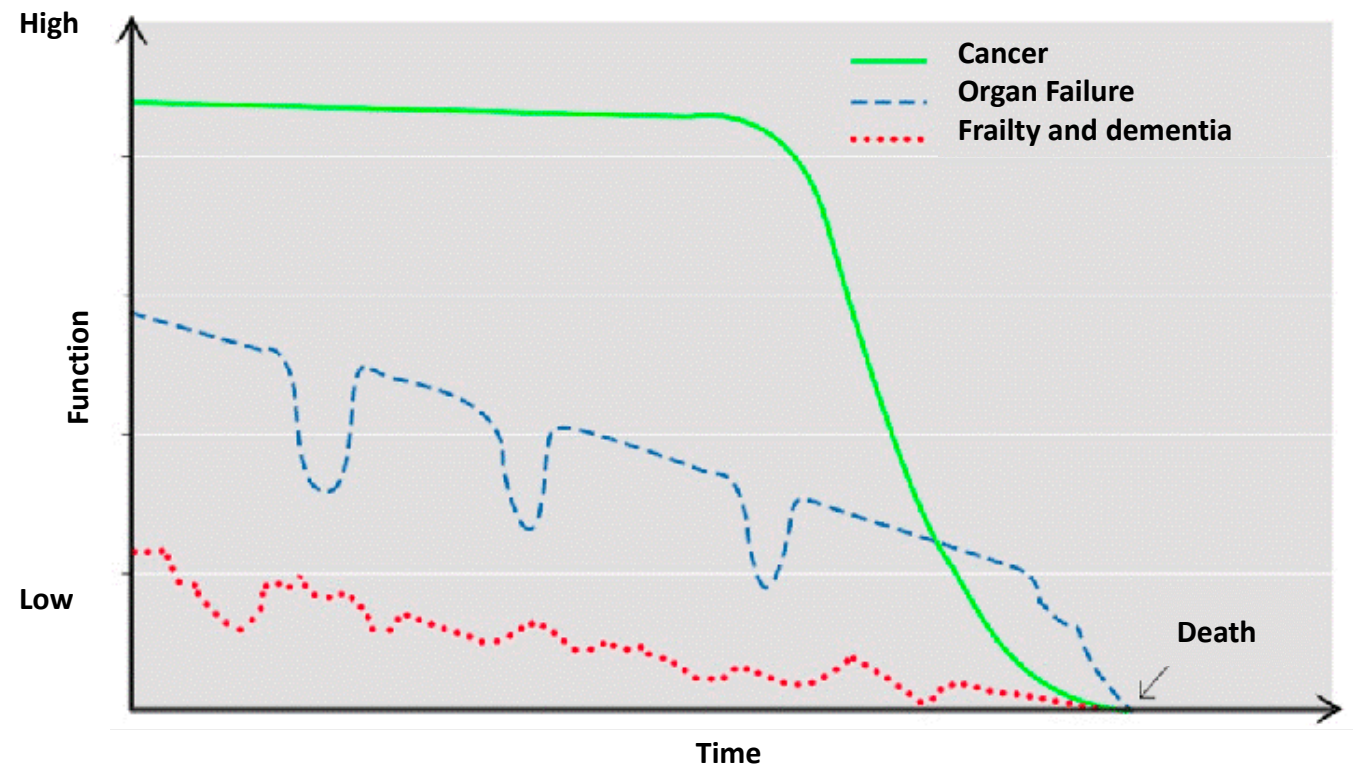
- System falls short of providing “humane” end-of-life care
  - People dying while suffering from pain/distress that could have been relieved
  - Aggressive use of ineffectual or intrusive interventions
- Education doesn’t prepare clinicians with knowledge/skill for serious illness care and communication
  - Fundamental failures in professional education
- Significant research gaps about end-of-life care
  - Insufficient knowledge to create EOL Evidence Based guidelines

*Need for systematic improvements in clinician led serious illness conversations*

*Scalable interventions targeted at non-palliative care clinicians*

# The Way We are Dying is Changing

- Life expectancy in 1960 was 69 years old. Life expectancy in 2020 is 79 years old.
- Aged 65 and older, 69% will develop disabilities before they die and 35% will eventually enter a nursing home
- 9 of 10 older adults will live with one or more serious illnesses in the final year of their life.



Lunney et al., 2002; Lynn & Adamson, 2003

# Conversations are infrequent, late and limited

---

## Infrequent

- Fewer than 1/3 of patients with end-stage diagnoses reported end-of-life (EOL) discussion with clinicians

## Late

- First EOL discussion 33 days before death in patients with advanced cancer
- 55% of initial discussions occurred in hospitals

## Limited

- Conversations often fail to address key elements of quality discussions
- When conversations take place, outcomes of discussions are often not documented, not documented accurately, or not easily retrievable in the EHR

(Heyland et al., 2009; Mack, et al., 2012 ;Wright et al., 2008)

# Current state

---

## Dissonance between desired and actual end of life care

Desired: Almost **9 out of 10** Medicare patients prefer to spend their final days at home

Actual:

*70% are hospitalized in the last 90 days*

*29% receive intensive care in the last 90 days*

*25% to 39% die in acute care hospitals*

# Multifactorial

---

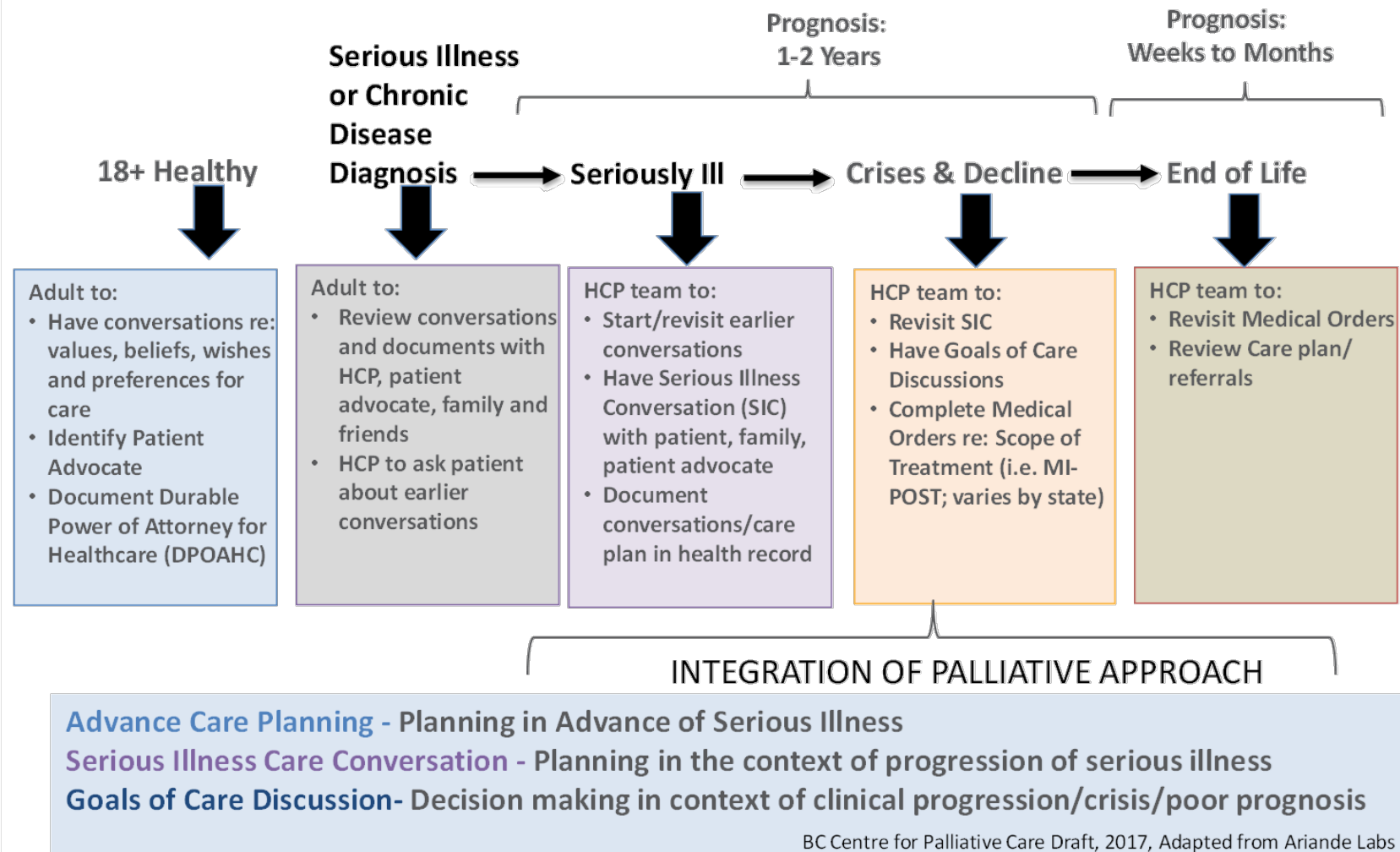
- Curriculum deficits regarding EOL care
- Lack of clinician communication skills training
- Lack of interprofessional collaboration
- Variance in chronic disease trajectories (i.e., CHF, COPD, ESRD)
- Major advances in technology and treatment options
- US healthcare system default is more care (medical model)

# Serious Illness Communication

Concepts and Strategies



# Advance Care Planning Continuum



# Definitions

## Conceptual Definition Serious Illness (SI)

*“disease(s) that carry a high risk of mortality and either negatively impacts a person’s daily function or quality of life, or excessively strains the caregiver.”*

*(Kelley & Bollens-Lund, 2018)*

### A Serious Illness Conversation **IS**

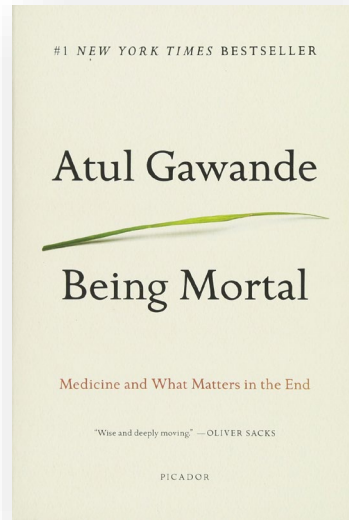
A clinician facilitated conversation with individuals with a serious illness to determine goals, values and preferences that then inform the serious illness plan of care.

- Often a series of conversations
- Often involves patients and families

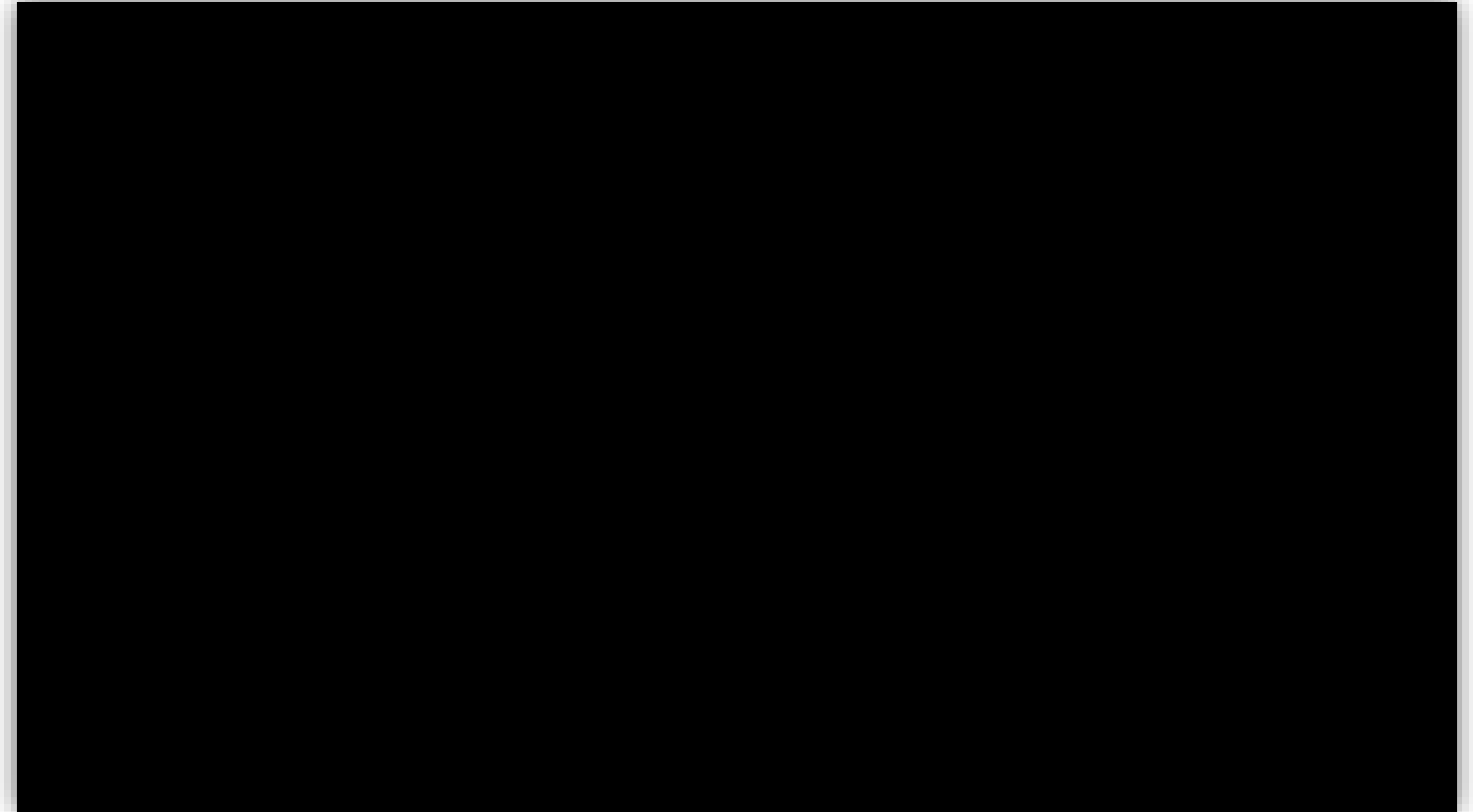
### A Serious Illness Conversation **IS NOT**

- Discussion of medical treatments
- Completing Advanced Directives Forms such as HCPOA and POLST forms
  - CPR and DNR discussions
- Referrals to Palliative Care or hospice (can be an outcome of SI conversation)

# Let's Listen



**Atul Gawande, MD** - Professor in the Department of Health Policy and Management at the Harvard T.H. Chan School of Public Health and the Samuel O. Thier Professor of Surgery at the Harvard Medical School.

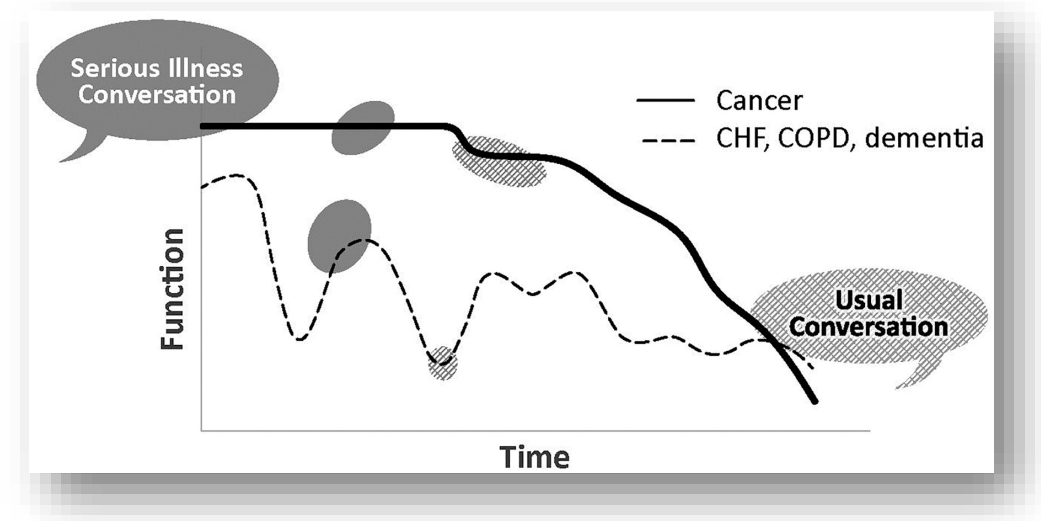



[https://www.youtube.com/watch?time\\_continue=11&v=45b2QZxDd\\_o](https://www.youtube.com/watch?time_continue=11&v=45b2QZxDd_o)

# Early Conversations

Early conversations about patient values and goals linked to better serious illness care

- Increased goal-concordant care
- Improved quality of life / patient well-being
- Fewer hospitalizations
- More and earlier hospice care
- Better patient and family coping





## Failure to Recognize and honor patient's values and goals associated with harm

- Poor quality of life and unnecessary physical and emotional suffering for patients
- Increased family distress
- Poor alignment of medical care with patient wishes
- Prolonged, undesired hospitalizations and ICU stays
- Distress among clinical staff
- Harm of not getting benefits of conversations
- Harm of getting unwanted care

# The Knowing Doing Gap

---

Earlier conversations about patient goals and priorities are associated with **enhanced goal concordance, improved quality of life, reduced suffering, better patient and family coping, higher patient satisfaction and less non beneficial care and costs.**

(Mack, 2010; Detering, 2010; Wright, 2008; Zhang, 2009.)

*If we know earlier conversations are associated with better outcomes, what changes are needed?*

# Evidence Based Intervention

Written for and Endorsed by the American College of Physician High Value Care Task Force :

## A System Approach to Serious Illness Communication

Special Communication

### Communication About Serious Illness Care Goals A Review and Synthesis of Best Practices

Rachelle E. Bernacki, MD, MS; Susan D. Block, MD; for the American College of Physicians High Value Care Task Force

1. Mechanisms to **identify patients** who would benefit from a SI conversation
2. Prompts to **remind clinicians** to engage in SI conversations at the right time
3. Use of **structured communication guide**
4. Serious Illness (SI) **Communication Training**
5. Patient and family **education**
6. A system for **documenting personalized patient goals and priorities** in the electronic health record

# SI Operational Definition

---

***“Disease(s) that carry a high risk of mortality and either negatively impacts a person’s daily function or quality of life, or excessively strains the caregiver.”***

*(Kelley & Bollens-Lund, 2018)*



# The Denominator Challenge

- Diagnosis
  - Dartmouth Atlas of Healthcare **9 serious chronic conditions accounts for 90% of death**
    - Modified above criteria to find most severely ill
- Utilization
  - Inpatient
- Measures of Need Domains: **high need if 2 or more** of following are positive
  - Functional dependence
  - Nutritional decline
  - Cognitive impairment
  - Pain limiting symptoms
  - Caregiver strain

1 Serious Medical Condition <sup>a</sup> (18% of total FFS population)					
↓					
Hospitalization in past 6 months (7% of total FFS pop)					
↓					
Outcomes in 1 year <sup>a</sup>			% of group that is:		
Total Medicare Costs, mean	Hospital Stay	Death	Top 10% costs	2+ needs screen	ADL Impairment
\$30,489	53%	25%	37%	82%	67%

Adjusted C- statistic adjusted death within 1 year .78 (Bollens & Kelley Lund, 2018)

1 Serious Medical Condition <sup>a</sup> (18% of total FFS population)					
↓					
Hospitalization in past 6 months (7% of total FFS pop)					
↓					
Dependent for 1 or more Activities of Daily Living (4% of total FFS pop)					
↓					
Outcomes in 1 year <sup>a</sup>			% of group that is:		
Total Medicare Costs, mean	Hospital Stay	Death	Top 10% costs	2+ needs screen	ADL Impairment
\$34,425	58%	30%	42%	95%	100%

Adjusted C- statistic adjusted death within 1 year .77 (Bollens & Kelley Lund, 2018)

# Serious Illness Criteria

**Consider SI conversation if patient meets ANY of the following criteria:**

## Disease Based Criteria

Inpatient admission in last 6 months & one of the following:

- Chronic obstructive pulmonary disease or interstitial lung disease, only if using home oxygen or hospitalized for the condition
- End stage renal failure
- Congestive heart failure, only if hospitalized for the condition
- Advanced liver disease or cirrhosis
- Progressive metastatic cancer
- Diabetes with severe complications (ischemic heart disease, peripheral vascular disease and renal disease)
- Advancing dementia with evidence of advanced disease

Page 3

### TRIGGERS FOR SERIOUS ILLNESS CONVERSATIONS

#### Disease-based/Condition-based criteria

- Chronic obstructive pulmonary disease or interstitial lung disease, only if using home oxygen or hospitalized for the condition
- End stage renal failure
- Congestive heart failure, only if hospitalized for the condition
- Advanced liver disease or cirrhosis
- Progressive metastatic cancer
- Advancing dementia
- Complex medical conditions resulting in frequent unplanned hospital or ED admissions

#### Additional criteria

- Two or more unplanned hospital admissions within past 6 months
- Resides in long term care facility
- Significant and rapid decline in ability to complete activities of daily living

#### Surprise question

- Would you be surprised if this patient died in the next 1-2 years?

# Roles and Responsibilities

## RNs/SWs/Chaplains/MDs/APRNs/PAs

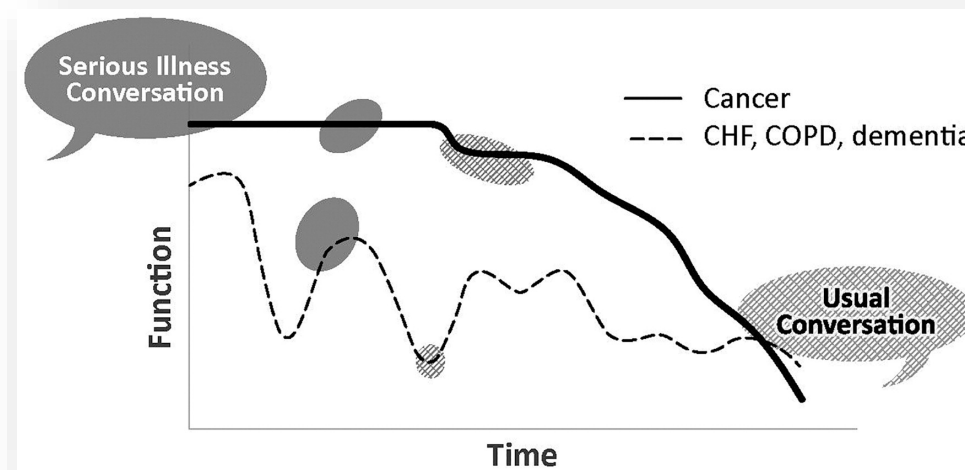
- Introduce the goals of care conversations
- Discuss role of the surrogate
- Elicit understanding of diagnosis and prognosis
- Elicit patient's values, goals
- Provide basic information about LSTs & services
- Document the conversation

## MDs/APRNs/PAs ONLY

- Deliver news about diagnosis and prognosis
- Establish a Life Sustaining Treatment plan with patient (or surrogate)
- Complete Life Sustaining Treatment ST Progress Note and Orders

# Care Team Positioned to Initiate SI Conversations

- **Longitudinal relationships** with patients and families
- Ambulatory case managers – **ideal timing** – non urgent situation
- Ability to go **upstream** to help **inform** serious illness plan of care



# Communication Skills

“The single biggest problem in communication is the illusion that it has taken place.”

- George Bernard Shaw

# Take a Moment

- Think about an instance in which you cared for or interacted with a patient (or family member) with a serious life limiting illness.
- Reflect on how your communication skills had a positive or negative impact on the experience or outcome.
- Jot down a few key thoughts

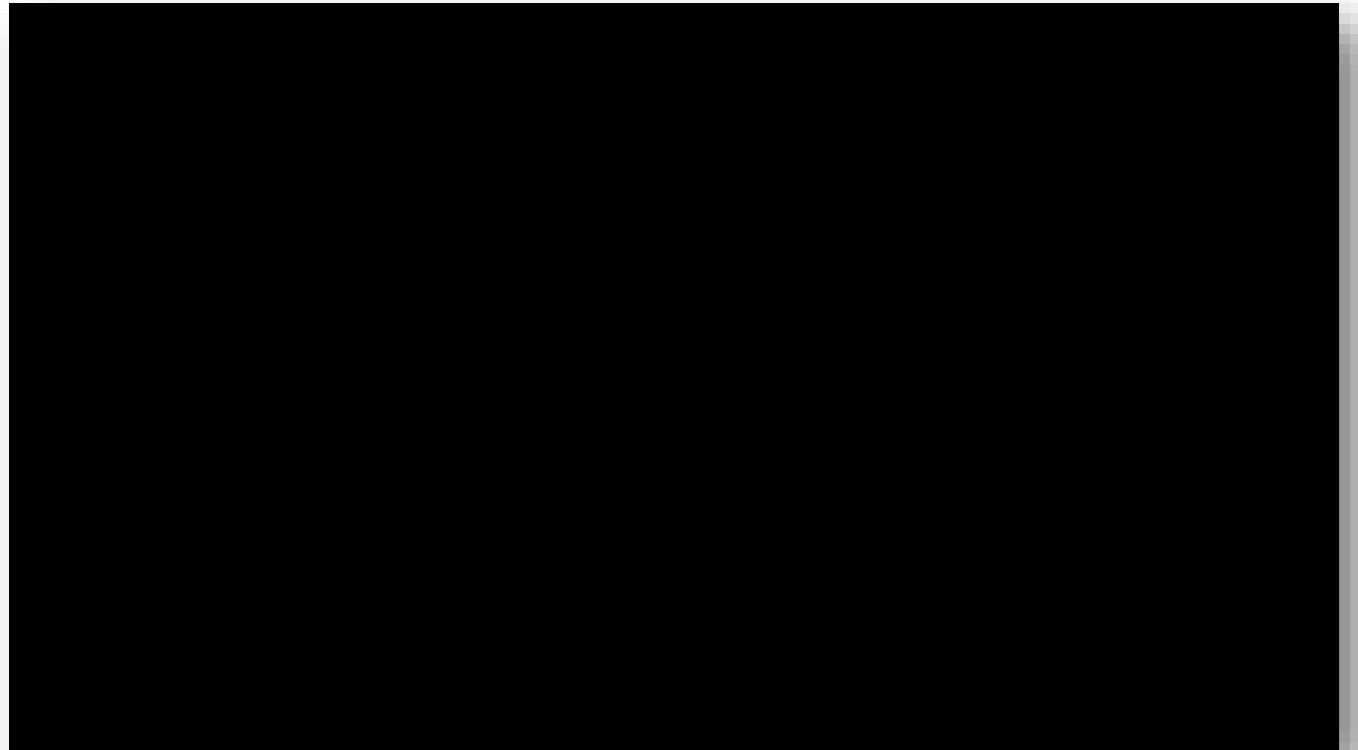
# Key Communication Skills

1. Open Ended Questions
2. Reflective listening
3. Exploring
4. Affirmations
5. “I wish” statements



# Shift in Perspective

- Believe in the patient's ability to make difficult decisions
- Allow the patient to discover their own understanding
- View as a listening and learning conversation not a teaching conversation



<https://www.vitaltalk.org/topics/establish-rapport/>



# Questions Can Signal Emotion

---

- Watch for questions that are expressions of emotion:
  - “Isn’t there something else they can do for the cancer?”
  - “Why is this happening to me?”
- Respond to the **emotion with empathy** rather than responding to the **question with facts**
  - “It must be so hard to be going through this.”

<https://www.ethics.va.gov/GoCC.asp>

# Recognizing Ambivalence

---

**Ambivalence is having two conflicting desires**

“I don’t want to live like this. The treatment leaves me with no quality of life. ”

“ My husband is not ready to let me go so I can’t stop treatment.”

# Open-Ended Questions

---

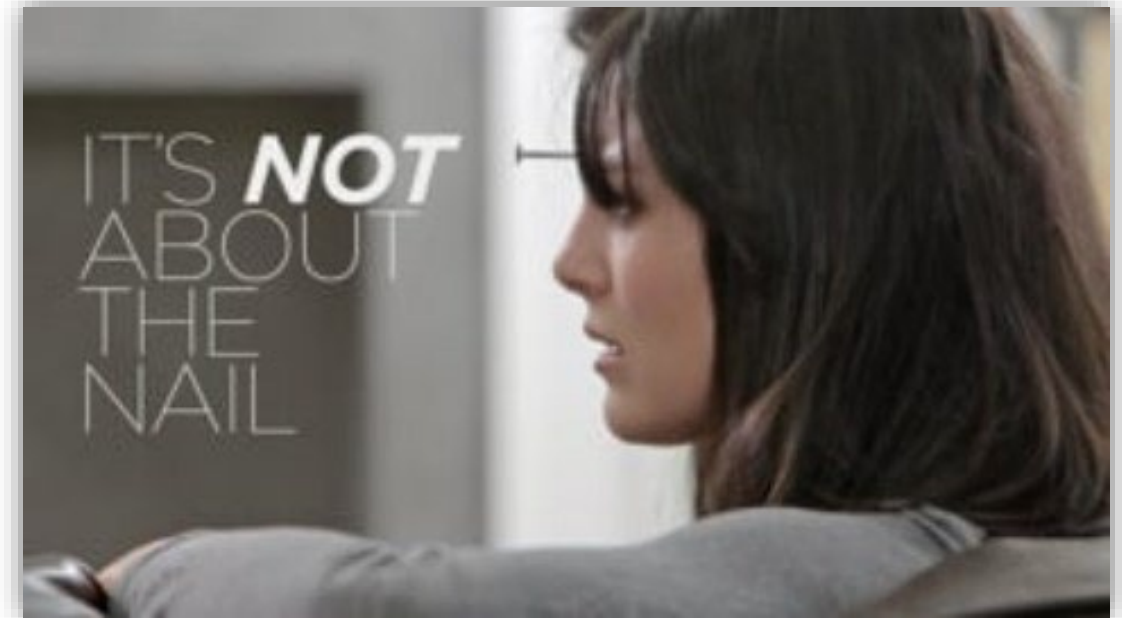
- Elicit the patient's own knowledge, language, understanding and/or feelings
- Elicit details rather than one-word answers
  - “How has your health affected your day-to-day life?”
  - “You mentioned you have heart failure; what is your understanding of that disease?”



<https://youtu.be/fj5uUoNAtZU>

# Reflective Listening

- The skill of listening carefully to another person and repeating back to the speaker the heard message to correct any inaccuracies or misunderstandings.
  - “It sounds like ....”
  - “It seems as if ....”
  - “What I hear you saying ....”
  - I get a sense that ....
  - “It feels as though....”
  - “Help me to understand. On the one hand you.... And, on the other hand....”



<https://www.google.com/search?q=communication+the+nail&og=communication+the+nail&aqs=chrome..69i57j0.3423j1j7&sourceid=chrome&ie=UTF-8>

# Simple Reflections

---

Repeating or paraphrasing patient's statements

- Encourage continuation
- Confirm understanding
- Reinforce concepts or knowledge

**PATIENT:** "My breathing is bad – I can't walk as far as I used to, and I have to wear oxygen all the time now."

**SIMPLE REFLECTION:** "Your breathing has really been giving you a hard time."

**DAUGHTER:** "My mom was resuscitated and ended up on machines. I couldn't stand seeing her like that."

**SIMPLE REFLECTION:** "You have seen someone close to you need machines to stay alive."

# Complex Reflections

---

- Interpret patient's statements
- Validate feelings
- Explore deeper meaning

**PATIENT:** “I don’t want to come to the hospital anymore, but it makes my breathing feel a lot better.”

**Complex Reflection CLINICIAN:** “You’re feeling conflicted.”

**PATIENT:** “My doctors keep telling me there is no way to know if my cancer treatments are working. They won’t know anything until my next scan. Why do we have to wait so long?”

**Complex Refection CLINICIAN:** “It sounds like it’s really hard to live with the uncertainty.”

# Exploring

---

## Seeks more information

- Clarifies meaning
- Builds deeper understanding
  - “Tell me more...”
  - “What else?”
  - “What do you mean when you say ‘live independently?’

<https://www.ethics.va.gov/GoCC.asp>



<https://www.vitaltalk.org/topics/establish-rapport/>

# Affirmations

---

- Recognize strengths & acknowledge positive behavior
- Build rapport & patient's confidence

## **PATIENT:**

"I'm a fighter, I know I can beat this thing."

## **CLINICIAN:**

"You've been so strong through so much."

## **CLINICIAN:**

"You're saying this is difficult to talk about, and yet you came to today's appointment anyway."

"You have shown so much support for your dad."



# “I Wish” Statements

---

- Recognize patient’s hope
- Align with the patient
  - “I wish you didn’t have to deal with these lung problems.”
  - “I wish we had more effective treatments.”
  - “I hope for a miracle, too.”

<https://www.ethics.va.gov/GoCC.asp>



<https://youtu.be/gcJE2pK4Uyg>

KEY SKILLS AND SAMPLE STATEMENTS				
Affirmation Acknowledging patient's strengths and abilities	Reflection		Exploring Encouraging patient exploration	"I wish" Aligning with the patient's experience
	Simple Restate or rephrase what patient says	Complex Interpretation such as naming feelings		
<i>You are such a (strong, committed, caring) person.</i>	<i>This is really important to you.</i>	<i>You can't imagine discussing this with your son, but at the same time you're worried about how this could affect him later.</i>	<i>What do you mean when you say I don't want to give up (be a vegetable/ a burden/ on life support)?</i>	<i>I, too, hope that _____ happens.</i>
<i>You (or your dad, mom, child, spouse) are such a strong person, and have been through so much.</i>	<i>You just aren't ready to discuss this yet.</i>	<i>One of the hardest things for you is all the uncertainty. On one hand, _____, and on the other, _____.</i>	<i>What else?</i>	<i>I wish things weren't so stressful for your family.</i>
<i>This is very difficult to think about, and yet you are still willing to talk to me about it.</i>	<i>So _____ has been the most difficult symptom for you to deal with.</i>	<i>This sounds frustrating (scary, overwhelming, difficult, challenging, hard).</i>	<i>Tell me more...</i>	<i>I wish the situation were different.</i>
<i>You have done so much to try to manage your illness (help your loved one with their illness).</i>	<i>Dealing with this illness has been such a big part of your life and has taken so much energy.</i>	<i>Other people in your situation have told me this feels very (name emotion).</i>	<i>Tell me more about what [a miracle, fighting, not giving up, etc.] might look like for you.</i>	<i>I hope for a miracle, too.</i>

## SAMPLE RESPONSES TO CHALLENGING STATEMENTS/QUESTIONS

These statements are examples of empathic continuers. Patients may not immediately respond to your first empathic statement. It often takes multiple successive empathic responses to help patients work through strong emotion.

<p><b>God's going to bring me a miracle.</b></p> <ul style="list-style-type: none"> <li>I too hope that a miracle happens. <b>(Remember no buts!) ("I wish")</b></li> <li>You have such a strong faith. <b>(affirmation)</b></li> <li>Having faith is very important to you. <b>(reflection)</b></li> <li>Can you share with me what a miracle might look like for you? <b>(exploring)</b></li> </ul>	<p><b>My dad is a fighter!</b></p> <ul style="list-style-type: none"> <li>He is. He is such a strong person and he has been through so much. <b>(affirmation)</b></li> <li>You care about your dad so much. <b>(affirmation)</b></li> <li>It must be so <b>(name emotion)</b> to see him so sick. <b>(reflection)</b></li> <li>Tell me more about your dad and what matters most to him. <b>(exploring)</b></li> </ul>	<p><b>Do you know something I don't know?</b></p> <ul style="list-style-type: none"> <li>Tell me more about what you are asking. <b>(exploring)</b></li> <li>You seem worried. <b>(reflection)</b></li> <li>You are wondering if there is something your doctors haven't told you. <b>(reflection)</b></li> <li>What is your understanding of where things are at with your health? <b>(open ended)</b></li> <li>This situation must be very <b>(name emotion)</b>. <b>(reflection)</b></li> </ul>
<p><b>Why are we talking about this now?</b></p> <ul style="list-style-type: none"> <li>You seem worried/overwhelmed/scared. <b>(reflection)</b></li> <li>Maybe you aren't ready to discuss this right now. <b>(reflection)</b></li> <li>That's ok if you don't want to discuss this right now. <b>(affirmation)</b></li> <li>You don't think this is a good time to discuss this. Tell me more about what the right time would look like. <b>(exploring)</b></li> </ul>	<p><b>Are you giving up on me?</b></p> <ul style="list-style-type: none"> <li>It sounds like you might be feeling.... <b>(name emotion)</b> <ul style="list-style-type: none"> <li>Alone</li> <li>Scared</li> <li>Etc.</li> </ul> </li> <li>We will go through this together. <b>(affirmation)</b></li> <li>No – I want to make sure we get you the best care possible to take care of what's going on for you now.</li> </ul>	<p><b>Are you telling me my dad is dying?</b></p> <p><b>These responses will affirm the question empathically – so do not use them if the patient is not dying</b></p> <ul style="list-style-type: none"> <li>I wish the situation were different. <b>("I wish")</b></li> <li>This must be such a shock for you. <b>(reflection)</b></li> <li>I can't even imagine how difficult this must be. <b>(reflection)</b></li> </ul>

# Break Out Session (20 Minutes)

---



Break into teams of two. All participants will take turns **sharing their experience** (approximately 5 minutes per participant).



Each participant will provide a **brief summary of the situation** they identified at the beginning of this module.



The participant will identify **one communication skill** that could have been enhanced the discussion/outcome. Provide your rationale for selecting that skill.

# Serious Illness Communication

## Structured Communication Reference Guide

# *What's challenging about talking to patients or families about serious illness and care near the end of life?*

Dr. Susan D. Block is a Professor of Psychiatry, Chief of Psychosocial Oncology and Palliative Care at the Dana-Farber Cancer Institute and the Co-Director of the Harvard Medical School Center for Palliative Care.



# Why use a structured communication tool?

---

- Structure increases Confidence
- Assures adherence to key processes
- Achieve higher level of baseline performance
- Ensures completion of necessary tasks during a complex, stressful situation



**"Novices and advanced beginners can take in little of the situation-it is too new, too strange." Patricia Benner**



# Components of the Structured Guide

1. **Introduce** conversation and obtain permission
2. **Assess** understanding of health status
3. **Elicit** values and goals for care
  - If you were to get sicker, what would be most important to you?
  - What concerns or worries do you have?
  - How much are you willing to go through for the possibility of more time?
4. **Make a plan**
  - How much does your family, doctor know about your wishes?
  - What documents do you have in place?
5. **Summarize and close**

## Eliciting Patient Goals, Values and Preferences for Serious Illness Care



## COMMUNICATION REFERENCE GUIDE

October 2020  
Mary Elizabeth Billie, DNP, RN-BC, CCM  
Maryebillie@gmail.com



# Step 1: Introduce Conversation

- Purpose
- Orient the patient to the purpose of the discussion
- Create a safe environment for discussion of values, goals and preferences
- Obtain patient agreement to engage in the conversation.

## STEP 1: INTRODUCE CONVERSATION

**Sample Scripting:** Mr./Mrs. XXX. Thank you for taking the time to speak with me today. I would like to discuss how we can provide care that lines up with what's most important to you. It would be beneficial to understand what your goals and preferences are for health care if you were to become sicker or at the end of your life and to help make a plan to make those things happen.

**Alternative Scripting:** Mr./Mrs. XXXX. Thank you for taking the time to speak with me today. I would like to discuss how I could make sure you have the best care possible. To do this it would be good to talk about what is happening with your health and what things are important to you. Is that okay?

***If any resistance:** We know these conversations are hard, and you might not know all of the answers today but we at least want to start the conversation. Ideally, by the end of the time we work together we will have talked about and made a plan to help you make those things happen.*

# Recognizing Resistance

Resistance occurs when we expect or push conversation content when the patient isn't ready

- *"I already wrote everything down 20 years ago in my advance directive."*
- *"I don't see why I need to talk about this right now."*

## Strategies for Common Scenario's

### Patient says: "I don't want to talk about it"

- *Help me understand the reasons you would prefer not to talk to talk about this?*
- *I'd like to understand what kind of thinking and planning you would find helpful as we think about what is ahead with your illness.*
- *I hear you saying you know it is important to do some planning and also that you worry this process will be too overwhelming.*

### Patient says: "My daughter (family member) takes care of all of this for me."

*Ask if patient has a POAHC for family member to make decisions.*

- *"These are difficult discussions and should involve your family. Would you like to schedule time to talk together?"*

### Patient says they are not ready to make any decisions

- *Reassure patient there is time to think things through. I brought up these issues early so you would have time to think about what's important you.*

# Step 2: Assess Understanding of Health

## ■ Purpose

Understanding of condition or prognosis is necessary to make informed decisions about goals and treatments; assessing this helps identify & fill knowledge gaps

## ■ How

- Explore patient's understanding, any changes they have experienced to their health
- **Do not provide information beyond your scope** - refer questions to appropriate practitioner

*“Tell me what you understand about your COPD.”*

### STEP 2: ASSESS UNDERSTANDING OF HEALTH

What have you been told to expect in the future with your (insert their words for their illness)?

#### Alternative phrasing:

To make sure we are on the same page, can you tell me your understanding of what is happening with your health at the moment?

What changes have you noticed over the past 3 months?

What have your providers said you might expect in the future with your medical condition?"

#### Probes

- “What do you think the future holds?”
- If applicable, “I am not raising this issue because we are worried you are getting sicker right now, it can be helpful to think about the future.”

**IF INADEQUATE UNDERSTANDING OF MEDICAL CONDITION:** “It may be helpful to talk with your provider more about your medical condition.”

# Let's Listen



## Share

- How did the clinician deal with the patient's resistance?
- Other observations or comments?

# Step 3: Elicit Values & Goals of Care

---

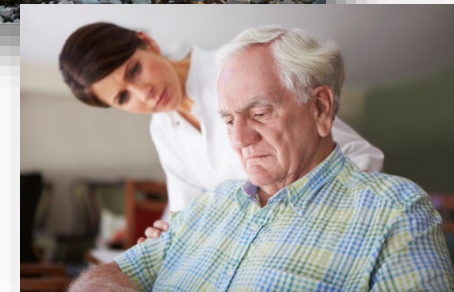
- **Purpose**

The patient's values and goals serve as the basis for the care plan

- **Values:** What matters to patient?

- **Goals of care:** What does the patient want their health care to help them accomplish or avoid?

- **Fears:** What is the patient worried about, with respect to their health?



# Step 3: Eliciting, Exploring Values and Goals

- Start with a broad question about values
  - “What is important to you in your day to day life?”
  - “What else?”
  - Ask about goals
- “What do you hope for with your medical care?”

## STEP 3: ELICIT VALUES AND GOALS OF CARE

If you were to get sicker, what would be most important to you?

### Alternative phrasing

What matters most to you as you think about the future?

Is there anything that would be helpful for me to know about your religious or spiritual beliefs?

What do you hope for with your medical care?

***Remember : Silence isn't empty- it's full of answers.***

# Step 3: Eliciting, Exploring Values and Goals

## ■ Ask about fears/concerns

“Is there anything you’re worried about as you think about the future with your illness?”



**Concerns and Worries**

As you think about the future with your health, what are you most worried about?

**Listen for:**

- *Being a burden*
- *Being in pain or uncomfortable*
- *Prolongation of dying*
- *Not being in control or not being mentally aware*
- *Leaving loved one's behind*



# Step 3: Eliciting, Exploring Values and Goals

- Explore trade off for more time
  - Throughout, explore to fully understand:

“You mentioned ‘quality of life’, tell me what “quality of life’ means to you.”

## STEP 3. ELICIT VALUES AND GOALS OF CARE (cont.)

All of us at some point will reach the end of our lives and different people want different things at that time. Some people are at one end of the scale where they want to focus on comfort and quality of life, and other willing to have their lives be shortened to be more comfortable.

Other people are on the other end of the scale where they want to live longer no matter what treatments or procedures they would need?

When you think about the scale, where are you?

### Alternative phrasing

*If you become sicker, how much are you willing to go through for the possibility of gaining more time?*

(Bekelman et al., 2017)



# Step 4: Make A Plan

- How much does your family know about your wishes?
- How much does your doctor know about your wishes?
- What documents do you have in place about your priorities and wishes?

(Bekelman et al., 2017)

## STEP 4: MAKE A PLAN

**How much does your family know about your priorities and wishes?**

- *If family knows a lot, affirm benefits of good communication and ensure HCPOA set up*
- *If family doesn't know a lot, troubleshoot barriers and perhaps role model discussion with family members. Educate about HCPOA.*

**How much does your doctor know about your priorities and wishes?**

- *If doctor knows a lot, affirm benefits of good communication and ensure HCPOA set up*
- *If doctor doesn't know a lot, ask how much they would like their doctor to know. Educate about the importance of doctor being aware of wishes.*

**What documents do you have in place about your priorities and wishes?**

- *If they have document in place, ask if they are in their medical chart?*

# Step 5: Summarize

---

- Summarize and check for accuracy
  - Patient's understanding of medical condition(s)
  - Goals
  - Concerns

**STEP 5: SUMMARIZE**

We want to make sure we heard you correctly so I'm going to summarize our plan.

- *What is most important to you?*
- *Who do you need to talk to about what is important to you?*
- *What forms do you need to complete?*

(Bekelman et al., 2017)

# Step 5: Summarize

---

- Summarize and check for accuracy
  - Patient's understanding of medical condition(s)
  - Goals
  - Concerns

(Bekelman et al., 2017)

## STEP 5: SUMMARIZE

**We want to make sure we heard you correctly so I'm going to summarize our plan.**

- *What is most important to you?*
- *Who do you need to talk to about what is important to you?*
- *What forms do you need to complete?*

# Step 6: Close

- What are your thoughts about how this conversation went?
- We covered some important topics today and you might want to talk more. Please feel free to contact me.

(Bekelman et al., 2017)

## STEP 6: CLOSE

**What are your thoughts about how this conversation went?**

*Probes:*

- *How did this conversation make you feel?*
- *What were some of your thoughts about what we talked about today?*
- *Did our conversation bring up things for you to think about that were hard to talk about?*

**We covered some important topics today and you might start thinking about things later. If you do and would like to talk more, please feel free to contact us/me.**

# Step 7: Document Conversation

---

- **Discussion Date: MM/DD/YYYY**
  - Patient completed a(n) in-person/telephone interaction. (Chose one)
  - The patient spoke with the nurse/ social worker to discuss goals of care and advance care planning. *(Choose one)*
- **Patient stated understanding of Health Condition: (use “quotes” as much as possible):**  
*i.e. I am getting sicker, I have been in the hospital more this last year, my doctors hasn’t really said anything specific but I think I am getting worse*
- **The following topics were discussed (use “quotes” as much as possible):**
  - Values/important goals if patient were to get sicker: *(from Care Goals worksheet for example, maximize function, not suffer, don’t let family be present)*
  - Biggest concerns/worries: *(i.e., suffocating from COPD, being in high levels of pain, moving into a SNF)*
- **Optional if discussed:** End of life preferences were also discussed with the patient and s/he expressed the following

# Putting It All Together



- Observe: What communication skills did you see the clinician use?
- Share other observations or reflections.



# Role Play Exercise

all progress  
takes place  
outside the  
comfort zone.

# Instructions: Break Out exercise

---

- Each group has a previously assigned facilitator
- There is one Serious Illness Conversation Scenario (20 minutes)
- Facilitator role plays the patient and stops at defined points to engage in the group in discussion
- Participants will take turns playing the clinician utilizing their guide. Participants will use a round robin to move through each of the following components
  1. Introduce
  2. Assess Understanding of health
  3. Elicit values and goals of care (priorities if they get sicker, worries, tradeoffs)
  4. Make a plan (physician, family)
  5. Summarize & close (establish next steps)
- Brief report out back to main group- what worked well? What were the challenges?



# Practice Case 1

---

**SETTING:** Clinic, one month after hospitalization for COPD exacerbation.

- Mr. Smith is a 68-year-old retired salesperson
- Chronic Obstructive Pulmonary Disease (COPD), on steroids and home oxygen; diabetes; chronic kidney disease; chronic hip pain
- Three hospitalizations this year (COPD exacerbations)
- Two ED visits (fall, med refill)
- Worsening shortness of breath, muscle weakness, fatigue
- Declining functional status at home, despite short stays in rehab after each hospitalization
- Spouse very involved, 28-year-old daughter lives locally

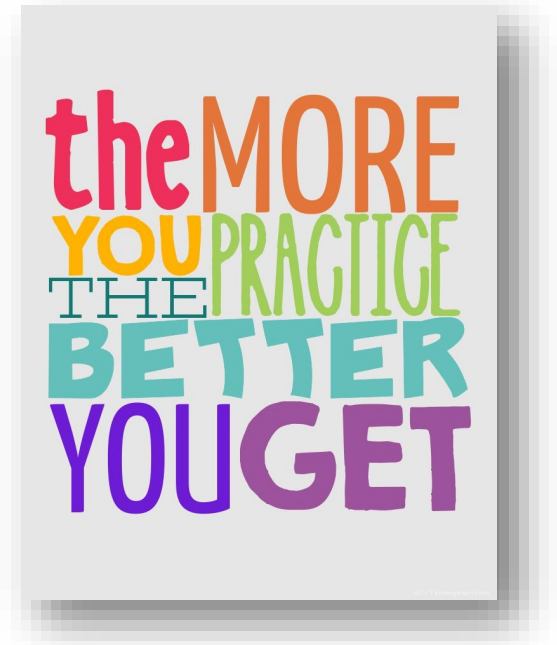


<https://implementation.aria.ariadnelabs.net/aria2/resources/>

# Practice Case 1

---

- The goal of the discussion today is to use the Structured Communication Guide to explore Mr. Smith's values, goals and priorities for care in the setting of illness progression.
- As you prepare to speak with Mr. Smith, you consider the following:
  - Mr. Smith has COPD and multiple co-morbidities (diabetes, kidney disease, chronic hip pain)
  - Given the hospitalizations and declining functional status, you are worried that he will have a harder time managing at home and that something serious could happen quickly, so you want to begin a conversation.

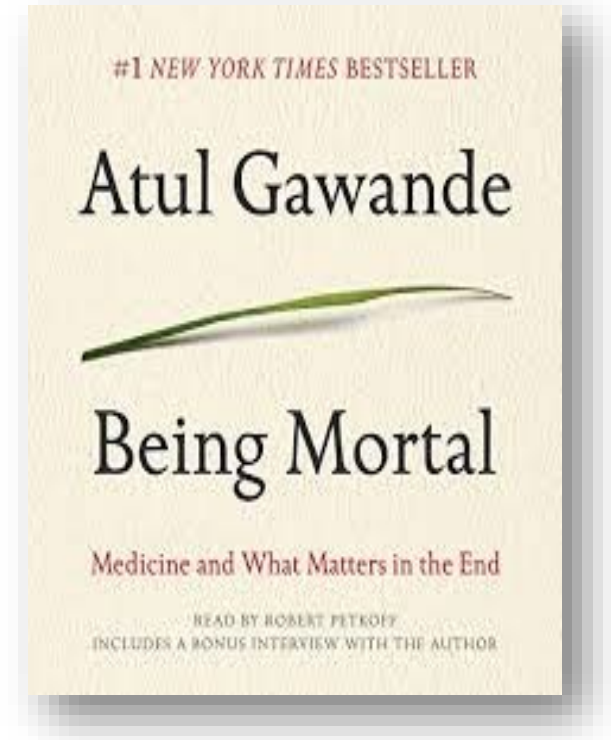


# Closing Reflection

---

"If to be human is to be limited, then the role of caring professions and institutions—ought to be aiding people in their struggle with those limits. Sometimes we can offer a cure, sometimes only a salve, sometimes not even that.

But whatever we can offer, our interventions, and the risks and sacrifices they entail, are justified only if they serve the larger aims of a person's life. When we forget that, the suffering we inflict can be barbaric. When we remember it, the good we do can be breathtaking."



*Atul Gawande Being Mortal: Medicine and What Matters in the End.*

# Learning Objectives Recap

- Identify factors in the US healthcare system that contribute to deficiencies in Serious Illness communication.
- Describe key SI communication concepts and strategies that can be undertaken to improve serious illness communication.
- Identify communication skills that have been demonstrated to be most applicable for Serious Illness Conversations.
- Define the components of an evidence-based Serious Illness Communication guide.
- Utilize serious illness communication skills and structured communication guide in role play.

# Additional Resources

<b>Bekelman et al., 2017</b>	Provides a Structured Goals of Care Communication Guide for nurses and social workers.	<a href="https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5576094/">https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5576094/</a>
<b>Ariadne labs, joint innovation of Brigham and Women's Hospital and Harvard T.H. Chan School of Public Health.</b>	Provides comprehensive resources including a Serious Illness Conversation Guide, a Serious Illness Clinician Reference Guide, Serious Illness training program resources and patient and family resources.	<a href="https://www.ariadnelabs.org/areas-of-work/serious-illness-care/">https://www.ariadnelabs.org/areas-of-work/serious-illness-care/</a>
<b>US Department of Veterans Affairs, 2017 Life Sustaining Treatment Decision Initiative (LSTDI).</b>	Includes comprehensive serious illness training materials and resources for patients, nurses, social workers, chaplains, physicians, advance practice professionals and physician assistants.	<a href="https://www.ethics.va.gov/goalsofcaretraining/Practitioner.asp">https://www.ethics.va.gov/goalsofcaretraining/Practitioner.asp</a>



# Questions?



**Thank you**

# Acknowledgements

This presentation includes material adapted from and with permission from:

- Veteran's Administration Life Sustaining Treatment Decision Initiative (LSTDI)
- Serious Illness Conversation Program (SICP) Ariadne Labs
- Veterans Affairs Eastern Colorado Health Care System, Denver, Colorado





# Acknowledgements

## Development Team

### Michigan Center for Clinical Systems Improvement

- Thomas Dahlborg, MSHSM – Executive Director
- Sue Vos, BSN, CCN, RN – Program Director
- Robin Schreur, BS, RN, CCM – Trainer
- Pauline Virro-Nic, MS, MBA, PMP – Project Manager

### Practice Transformation Institute

- Virginia Hosbach, MSN, RN – Director of Training and Education
- Harmony Kinkle, BBA – Director of Operations

## Sponsor

### Blue Cross Blue Shield of Michigan

- Faris Ahmad, MD, MBA – Medical Director, Provider Engagement
- Sharon Kim, MPA – Health Care Manager, Value Partnerships



A nonprofit corporation and independent licensee  
of the Blue Cross and Blue Shield Association



# Acknowledgements

## Special thanks to our content development partners

- Mary Beth Billie, DNP, RN-BC, CCM
- Ellen Fink-Samnick, MSW, LCSW, CCM, CCTP, CMHIMP, CRP, DBH-C
- Frances Jackson, PhD, RN, PRP
- Carol F. Robinson, DNP, MS, BSN, RN, CHPN®

## Content Evaluators

- LaToya Austin, MD – Family Medicine  
*Honor Community Health*
- Ruth Clark, RN, BSN, MPA  
*Integrated Health Partners*
- Anthony Clarke, MD – Family Medicine  
*Health Centers Detroit*
- Lindsay Gietzen, PhD, MS, PA-C  
*Oakland University School of Health Sciences*
- Joanna Krapes, BSN, RN  
*Blue Cross Blue Shield of Michigan*
- Ewa Matuszewski, BA  
*Medical Network One*
- Rosemary Rojas, MSN, RN  
*Blue Cross Blue Shield of Michigan*
- Janet Scovel, MBA, BSN, RN, CCM  
*Priority Health*
- David Van Winkle, MD, MBA – Family Medicine
- Erin Zimny, MD – Emergency Medicine/Hospice and Palliative Care  
*Henry Ford Health System*

# Acknowledgements

## Special thanks to our video contributors:

### Interview and roundtable discussion

- Faris Ahmad, MD, MBA  
*Blue Cross Blue Shield of Michigan*
- Kathryn D. Bartz  
*Michigan Community Visiting Nurses Association*
- Anthony Clarke, MD  
*Health Centers Detroit*
- Kim Farrow, MD  
*Detroit Integrated Health*
- Elizabeth Haberkorn, MSN, FNP, BC  
*Judson Center Family Health Clinic*
- Imam Kamau Ayubbi  
*Michigan Medicine*
- Charles Kibirige, MA, MDIV, BCC  
*Henry Ford Health System*
- Gregg Stefanek, DO  
*Dow Family Health Center*
- Lori Zeman, PhD, LP, ABPP  
*Beaumont Family Medicine – Sterling Heights*
- Erin Zimny, MD  
*Henry Ford Health System*

## Video filming and producing

### Bureau Detroit

- Julie Banovic
- Anthony Morrow

# References

Ariande Labs, (n.d.) Retrieved from <https://www.ariadnelabs.org/areas-of-work/serious-illness-care/>

Bekelman, D. B., Johnson-Koenke, R., Ahluwalia, S. C., Walling, A. M., Peterson, J., & Sudore, R. L. (2017). Development and feasibility of a structured goals of care communication guide. *Journal of Palliative Medicine*, 20(9), 14-1012. Retrieved from <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5576094/> doi:10.1089/jpm.2016.0383

Bernacki, R., & Block, S. (2014). Communication about serious illness care goals a review and synthesis of best practices. Special communication for the American College of Physicians high value task force. *JAMA Internal Medicine*, 174, (12), 1994-2002.

Chiarchiaro, J., Buddadhumaruk, P., Arnold, R., & Whiie, D. Prior advance care planning is associated with less decisional conflict among surrogates for critically ill patients. (2015). *Annals of American Thoracic Society*, 12(10), 1528-33. doi: 10.1513/AnnalsATS.201504-253OC.

Detering, K., Hancock, A., Reade, M. & Silvester, W. (2010). The impact of advance care on end of life in elderly patients; randomized controlled trial. *BMJ*, 340:c1345. doi.org/10.1136/bmj.c1345

Heyland, D., Allan, D., Rocker, G., Dodek, P., Pichora, D. & Gafni, A. (2009). Discussing prognosis with patients and their families near the end of life: impact on satisfaction with end-of-life care. *Open Medicine*, 3(2):e101-10. Retrieved from <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC2765767/>

Institute of Health Care Improvement. (2021) The conversation project. Helping people talk about end of life wishes. Retrieved from <http://www.ihc.org/Engage/Initiatives/ConversationProject/Pages/default.aspx>

Institute of Medicine. (1997). *Approaching Death: Improving Care at the End of Life*. Washington, DC: The National Academies Press.

Institute of Medicine. (2015). *Dying in America: Improving quality and honoring individual preferences near the end of life*. Washington, DC: The National Academics Press.

# References

Kelley, A. S., & Bollens-Lund, E. (2018). Identifying the population with serious illness: The “Denominator” challenge. *Journal of Palliative Medicine*, 21(S2), 16. doi:10.1089/jpm.2017.0548

Lunney, J., Lynn, J., & Hogan, C. (2002). Profiles in older Medicare decedents. *Journal of the American Geriatric Society*, 50(6), 1108-1112.

Lynn, J., & Adamson, D. (2003). Living well at the end of life: Adapting health care to serious chronic illness in old age. Retrieved from [https://www.researchgate.net/publication/328083514\\_Living\\_Well\\_at\\_the\\_End\\_of\\_Life\\_Adapting\\_Health\\_Care\\_to\\_Serious\\_Chronic\\_Illness\\_in\\_Old\\_Age](https://www.researchgate.net/publication/328083514_Living_Well_at_the_End_of_Life_Adapting_Health_Care_to_Serious_Chronic_Illness_in_Old_Age)

Mack, J., Weeks, J., Wright, A., Block, S. & Prigerson, H. (2010). End of life discussions, goal attainment, and distress at the end of life: predictors and outcomes of receipt of care consistent with preferences. *Journal Clinical Oncology*, 28(7), 1203-1208.

Mack, J., Cronin, A. Keating, N. Taback, N. , Huskamp, H., Malin, J., Earle, C. & Weeks, J. (2012) . Associations between end-of-life discussion characteristics and care received near death: a prospective cohort study. *Journal of Clinical Oncology*.30(35),4387-95. doi: 10.1200/JCO.2012.43.6055.

Sokol-Hessner L, Zambaux A, Little K, Macy L, Lally K, McCutcheon Adams K. “Conversation Ready”: A Framework for Improving End-of-Life Care (Second Edition). IHI White Paper. Boston, Massachusetts: Institute for Healthcare Improvement; 2019.

Teno, J., Clarridge, B. , Casey, V., Welch, L., Wetle, T., Shield, R., & Mor, V. (2004) Family perspectives on end-of-life care at the last place of care. *Journal of American Medical Association*, 291(1),88-93. doi: 10.1001/jama.291.1.88. PMID: 14709580.

# References

Teno, J., Gruneir, A., Schwartz, Z., Nanda, A. & Wetle, T. A. (2007). Association between advance directives and quality of end-of-life care: a national study. *Journal American Geriatric Society*, 55(2),189-94. doi: 10.1111/j.1532-5415.2007.01045.x. PMID: 17302654.

U.S. Department of Veterans Affairs National Center for Ethics in Health Care. Goals of Care Conversations Training for Physicians, Advance Practice Registered Nurses, and Physician Assistants website. <https://www.ethics.va.gov/goalsofcaretraining/practitioner.asp>. Updated January 3, 2019. Accessed July 1, 2021

Vital Talk (n.d.). Retrieved from <https://www.vitaltalk.org/>

Wright, A., Zhang, B., Ray, A., Jack, J., Balboni, T. Mitchell, S., Jackson, V., Block, S., Maciejewski, P. & Prigerson, H. (2008). Associations between end of life discussions, patient mental health, medical care near death, and caregiver bereavement adjustment. *JAMA*, (14) 1665-73. doi: 10.1001/jama.300.14.1665

Wright, A., Keating, N., Ayanian, J., Chrischilles, E., Kahn, K., Ritchie, C., Weeks, J., Earle, C., & Landrum, M. (2016). Family perspectives on aggressive cancer care near the End of life. *Journal American Medical Association*, 315(3):284-92. doi: 10.1001/jama.2015.18604. PMID: 26784776; PMCID: PMC4919118.

Zhang, B., Wright, A. A., Huskamp, H. A., Nilsson, M. E., Maciejewski, M. L., Earle, C. C., Block, S., Maciejewski, P & Prigerson, H. G. (2009). Health care costs in the last week of life: Associations with end-of-life conversations. *Archives of Internal Medicine*, 169(5), 480-488. doi:10.1001/archinternmed.2008.587